

Budget Module - User Manual Updated for Budget 23/24

Annual Operating Budget Overview

FAST 2023-24 User Manual

A user manual for the **FAST Budget and Forecasting** module that offers instructions on how to access information, perform functions in the module and submit a successful budget.

Prepared by Finance Planning & Reporting

https://sites.ontariotechu.ca/finance/planning-reporting/planning

ANNUAL OPERATING BUDGET: OVERVIEW

The Provost and the VP, Administration present the annual operating budget to the Board of Governors every April for the upcoming fiscal year. The annual operating budget presentation reviews the strategic initiatives that have been prioritized, resource allocation decisions and the budgetary assumptions that were used to guide those decisions.

ANNUAL OPERATING BUDGET: PROCESS RESPONSIBILITIES

The annual operating budget is a shared responsibility between Finance and the Provost.

The Financial Planning department manages data collection, analysis and reporting of the budget while the Provost manages the strategic allocation process.

Financial Planning also administers the FAST Budget module, which is used to collect and consolidate all budget data submitted by the University's budget holders.

Through training and ongoing support, Planning assists all departments in planning, implementing, monitoring and controlling their budgets.

Together, Finance and the Provost Office work to ensure Ontario Tech University is fiscally responsible and accountable with its annual operating budget.



ANNUAL OPERATING BUDGET: ANNUAL CYCLE TIMELINES

Summer: As enrolment for the current year crystalizes, assumptions for the upcoming budget year's revenues are drafted and set the initial overall revenue budget for the next budget cycle.

October: The first draw on the budget total is salaries and benefits. A snapshot of all full-time employees is taken on October 1st and becomes the baseline for the next budget year. After factoring in the future increases for these employees to create a Base Full-time labour budget, the prior year's total Base budget for Part-time labour, Operating Expenses and Capital Expenses are summed to create the initial Base working budget.

December: Each Faculty & support unit will submit their proposed budgets using the FAST Budget module. Individual Faculties and support units may submit requests for additional budget (Asks) whether they be permanent (Base Asks) or temporary (One-Time Only Asks).

These budget submissions are consolidated for review and approval.

January: Durham College will present their proposed budget for shared services. This is the final piece of the total Annual Operating Budget. Decisions about Asks will be finalized at this time.

April: The Audit & Finance Committee of the University's Board of Governors will be presented the proposed Annual Operating Budget by the Provost and the VP, Administration. Once approved, it will be loaded into the FAST Reporting module for the new fiscal year.



2023-24 BUDGET: BUDGET GUIDELINES

The following budget guidelines provide a common understanding and framework for the budget process:

- a) All budgets and quarterly calendarization will be completed in the FAST Budget and Forecasting module.
- b) The budget starting point for each unit is their 22/23 Base and approved 22/23 Base asks. Each unit will be allocated funds to cover fixed costs such as:
 - i) 2023/24 salary increases*
 - ii) 2022/23 In-Year approved hires
- * Estimated salary increases for eligible full-time continuing employees are included in starting base budget based on estimates for each employee group (actual in-year salary increases for each employee compensation group are all subject to approval by Human Resources)
- d) Payroll information, including employees and their respective annual salary, for academic and support staff continuing employees as well as employee costs charged by Durham College (DC) to Ontario Tech University, are included in the starting base budget.
- e) Full-time salary budgets include all approved positions as of October 17, 2022. These are pre-loaded in each units Base budget.*
- *Note that all full-time positions approved during the 22/23 fiscal year will be loaded as a pre-approved Base Ask.
- f) Benefit expenses for employees, included in your Starting Base budget, are calculated as follows:
 - i) For employees on the Ontario Tech University payroll:
 - 20-20.5% for full-time continuing employees, and
 - 10% for limited term contract employees



- g) For all areas that generate revenue, update the revenue and corresponding expenses required to generate revenue. All revenue generating units must submit a balanced budget unless approved by the VP, Administration.
- h) All budget holders should review their budgets with their respective vice-president or delegate prior to submission of the budgets in the FAST Budget module by 5 p.m. on **Friday December 16th**, **2022**.



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2023-24 BUDGET: FAST USER MANUAL

VIEWING THE BUDGET SUMMARY REPORT

Login to FAST @ http://fast.ontariotechu.ca

Select **Budget and Forecasting** from the toolbar on the left side of the screen



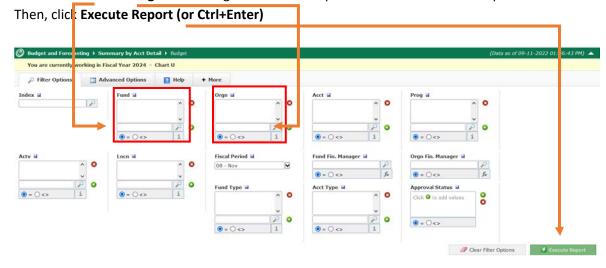
Select Fiscal Year 2024 and Chart Ontario Tech Chart U. Click Submit.





On the menu bar under **Development**, select **Development Budget**, then **Summary by Acct Detail** DURHAM COLLEGE OntarioTech
UNIVERSITY Budget Transfers Budget Admin Accting System Coding Reporting Admin stration Summary by Hierarchy A Home Forecast OS Model by Quarter Summary by FOAPAL rt U Application Forecast Summary by Acct Detail Monthly Trend **Quick Laun** working in Fiscal Year 2020 Edit Development Data Dashboard Update Spreading Allocations Multi Year Planning Pinned Rep Global Approval My Schedu Development Mass Delete Development Entry Increase Budget and Review End User Requests Finance Rep Manage Development Series Development Invalid Coding Audit Approval & Completion Status

Enter the **Fund** and **Orgn** to be budgeted in their respective fields on the Filter Options screen.





The **Summary by Acct Detail** Report that appears has the following columns:

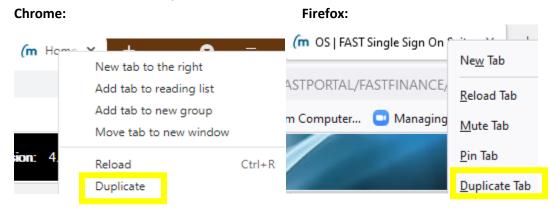


Series	Description	
22/23 Budget	Approved 2022/23 Budget incl. Base, Asks and OTO Salary Savings	
	NOTE: This column is for reference purposes only	
22/23	Approved 2022/23 Base Budget (All 22/23 OTO items removed)	
Base Budget	NOTE: This column will be used for balancing PT & OPEX Base expenses	
Starting Base 23/24	= Current FT Headcount + Base Budget + Base Asks + In Year Base Adjustments	
	(as of Oct 1, 2022) 22/23 22/23 (PT Salaries, OPEX, Capital)	
	+ 23/24 Annual Increase	
Rev Gen 23/24	Revenues and expenses fund by Ancillary/Commercial revenues	
	NOTE: FT Labour includes 23/24 Annual Increase	
OTO Salary Savings	Labour: Enter all salary savings for FT vacant positions/delayed hires/Leaves	
23/24	(Parental and Research) AS WELL AS replacement contract PT expense for	
	backfill (where applicable)	
Base Ask (P/A)	Series locked - All SLT approved base asks already entered	
23/24		
Base Ask 23/24	Revenues and Expenses which are to be added to the Base budget (will continue	
	to future budget years)	
OTO Ask (P/A)	Series locked - All SLT approved OTO asks already entered	
23/24		
OTO Ask 23/24	Revenues and Expenses which are to be added to the 23/24 budget only	
	(will NOT continue to future budget years)	
Total 23/24 Budget	=Starting Base + Rev Gen + Base Asks + OTO Asks + OTO Sal Savings	
Total 23/24 v 22/23	Total 23/24 (all columns) – Total 22/23	
Total 23/24 v	= Total 23/24 Budget – 22/23 Base Budget	
22/23 Base	NOTE: <u>Total</u> PT + OPEX expenses must balance to 22/23 Base. Any additional	
	PT & OPEX budget must be OTO or Base Asks.	

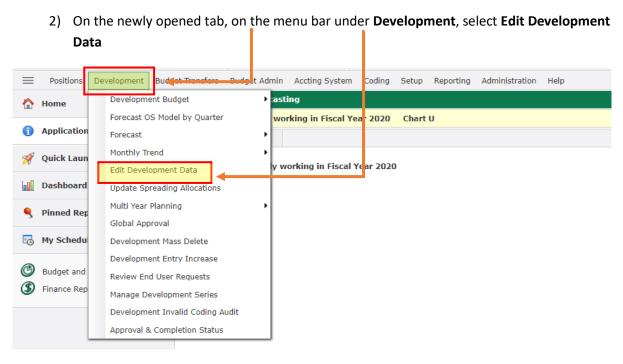


EDITING BUDGET DATA – DEVELOPMENT VIEW

Before you begin, it is recommended that Users edit their budgets using Chrome or Firefox browsers to utilize the 'Duplicate Tab' feature:



1) With the Summary Report open, right click the browser tab and select 'Duplicate (Tab)'

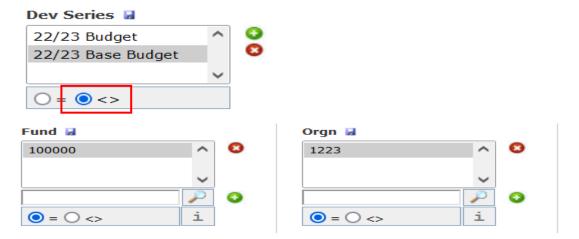


3) Enter the **Development Series***, **Fund** and **Orgn** to be budgeted in their respective fields on the Filter Options screen. Then, click **Execute Report**.

*IMPORTANT: The 22/23 Budget data is loaded as a locked series for reference purposes only. When editing data, users are advised to exclude those 2 series to reduce the 'noise' in the data. In



the 'Dev Series' Filter Box, select the '<>" icon and then add '22/23 Budget' and '22/23 Base Budget' to the box before executing the report to include only 2023/24 budget data:



EDITING BUDGET DATA - EDIT, COPY, ADD & DELETE

Prior to editing budget data, Users are encouraged to become familiar with each field in the budget data.

Status: All lines default to 'Pending'. Please ensure any New lines added also have this status.

Development series: Select the series the budget transaction will be assigned to (Starting Base 23/24, Rev Gen 23/24, OTO Salary Savings 23/24, Base Ask 23/24, OTO Ask 23/24)

NOTE: Base Ask (P/A) 23/24 & OTO Ask (P/A) 23/24 are locked and not editable.

Fund, Orgn, Acct: Enter the appropriate Fund, Orgn and Acct codes

Description: Enter a description of the budget transaction (max. 100 characters)

<u>Best Practice</u>: Users are encouraged not to use generic descriptions for their transactions. A detailed description will help users track their assumptions, help the Budget Office review for accuracy/completeness and will help your Financial Analyst when performing variance analysis throughout the year. A robust description helps everyone!

Spreading: This field allocates the revenue/expense to the fiscal quarter when they are most likely to occur. Select one of the spreading models or enter four separate budget transactions (Q1, Q2, Q3, Q4) for a manual spread



Total amount: The total dollars for the budget line



Emp #/Name, Pos/Posn Desc, FTE: These fields are populated using HR Data as of October 1st. Please do not edit these fields. If you have questions/requests for change, please contact adam.king@ontariotechu.ca

Follow Up Tags: This is a new field for FY23. It is used to track new/updated positions for the past 2 fiscal years. Users are asked NOT to update this field as it is a reference field only.

Editing Functions:

EDIT:

After executing the Edit Development Data screen, users will see all budget lines for their selected Fund & Orgn.

Best Practice: Users can filter their results by Dev Series (Starting Base, Asks, etc), Account, Activity Code, etc but are encouraged to keep the filter at the Fund/Orgn level early in the budget process to ensure all budget lines are viewable on the Edit Development Data screen.

When editing existing data, simply click on the field you are seeking to change and it will become editable. Once you have made an edit, the field will be highlighted in yellow to let you know you have unsaved changes. Users are encouraged to save often!



COPY:





An exact copy of the transaction row will appear <u>as the last row of the dataset</u>. The editable fields will be highlighted in yellow. After saving, the copied row will be sorted back to its account group.

NEW:

To add new rows, click the '+ New' located above the Row# column:



A new row will appear at the bottom of the dataset and all fields will be blank.

Best Practice: Users are encouraged to use the '**Copy**' function if they are seeking to add a new line to an existing budgeted account to minimize manual entry.

DELETE:





OTO SALARY SAVINGS

All Full-time positions are loaded in the Base budgets at 100% full salary which assumes they will be filled for the entire fiscal year.

The 'OTO Salary Savings' development series is used to record the impact of any scenario in which a FT position may be vacant for any period in the 23/24 fiscal year. This includes not only the savings from the temporary FT vacancy but also the unit's offsetting expense of addressing that vacancy.

Examples of scenarios in which the OTO Salary Savings series would be used:

Delayed Hire – In this scenario, a position is expected to remain vacant for a know period of time. Faculty positions such as TTT & TF typically begin July 1 for example. In this scenario, the unit will enter a negative value equivalent to the portion of the 12 month period the position will be vacant:

Example 1: Assistant Professor – July 1 start date



Maternity/Parental Leave – In this scenario, an employee will be off on a leave for a period of time extending into (or throughout) the fiscal year. In this scenario, it is common for a limited-term contract to be hired for the duration of the leave to backfill the FT employee.

FT Savings – The savings for the employee on parental leave is calculated using the following formula:

Total annual salary ÷ 12 months x # of months of leave within fiscal x 55% x -1

Ex) $$100,000 \div 12 \times 4.5 \text{ months (Apr 1} - \text{Aug 15)} \times 55\% \times -1 = ($20,625)$

PT Backfill – The cost of the limited-term contract hired to backfill the FT leave

Ex) \$90,000 annual contract salary \div 12 x 5 months (April 1 – August 30) = \$37,500

Example 2: Jane Doe Maternity Leave – 23/24 impact



Other examples of OTO Salary Savings include Research Leaves and Secondments. Users are asked to record all in-year salary savings to ensure the most accurate representation of projected labour expenses.



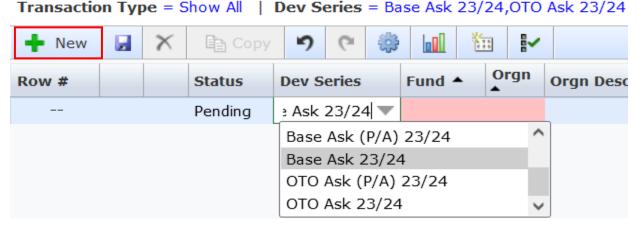
ASK PROCESS: BASE & OTO

For units that are requesting additional funds in the 23/24 budget, there are two different Ask Series:

- 1) Base Ask: Approved Base Asks will appear in 23/24 and will move to Starting Base in future years
- 2) OTO Ask: Approved OTO (One Time Only) Asks will appear in 23/24 only

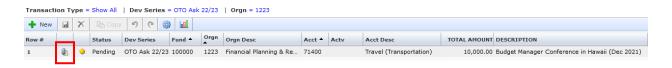
The Ask process in FAST is the same for both Series:

- 1) Click the '+ NEW' button to create a new line
- 2) Select either 'Base Ask 23/24' or 'OTO Ask 23/24' in the **Dev Series** drop-down

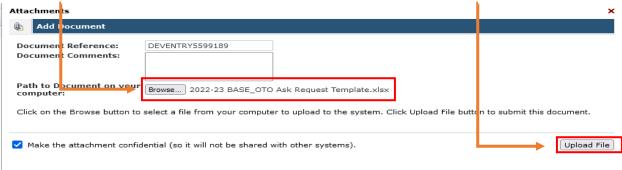


- 3) Enter Fund/Orgn/Account/Total Amount
- **4) Description:** These Descriptions will be submitted to the Budget Working Group (along with the transactions) for review post-submission. Please submit a clear and concise (max 50 words) description of the Ask.
- 5) Save the Transaction
- 6) Ask Template: Complete the **2023-24 BASE_OTO Ask Request Template** (Form included in Kickoff Meeting materials)
- 7) Attach completed Template by clicking the paperclip icon:





Select 'Browse' to copy the Ask Template from your computer and then click 'Upload File'



The Ask is now completed and will be submitted for review upon submission of the budget.

SUBMITTING BUDGET

Once users have completed their budget entry, the submission process is as follows:

No later than 5 p.m. on December 17th, users are to send an email to:

Adam King: adam.king@ontariotechu.ca

Copying:

- 1) Their Dean/Division VP
- 2) Their Financial Analyst

NOTE: There is no 'Submit' button in FAST. All saved data will be locked and consolidated on December 16th after 5p.m.



Date Approved: November 11, 2022

Prepared for: Budget 2023/24

Questions?

Adam.king@ontariotechu.ca

https://sites.ontariotechu.ca/finance/planning-reporting/planning/budget.php



APPENDIX A: FREQUENTLY USED ICONS IN BUDGET



Icon	Function
+ New	Add a line
	Save change
×	Delete selection
Copy	Copy selection
5	Undo change
C	Redo change
	Grid settings (auto populate, virtual columns, grid columns, grid entry)
	Create graph from data
5	Export to PDF file
	Export to Excel file
	More excel options: export data to Excel, import data (upload) from Excel, download Excel upload template
CSV	Export to CSV Excel file
XML	Export to XML file

